



Budgeting for Results

Assumptions, Projections and Priorities Workshop

March 19, 2024
City Commission Chambers

Actual Changes in Fund Balance 3 Year Review

Major Operating Fund Balance Analysis	General Fund	Road & Drainage District	Fire Rescue District	Solid Waste District	Building Fund
Fiscal Year 2021 Beginning Fund Balance Revenues Expenditures Ending Fund Balance	\$15,749,594	\$18,546,069	\$4,743,635	\$3,601,032	\$6,867,746
	53,833,024	21,682,353	13,623,649	11,102,147	4,202,744
	(48,966,767)	(15,792,148)	(12,157,700)	(9,026,267)	(3,871,853)
	\$20,615,851	\$24,436,274	\$6,209,585	\$5,676,913	\$7,198,637
Fiscal Year 2022 Beginning Fund Balance Revenues Expenditures Ending Fund Balance	\$20,615,851	\$24,436,274	\$6,209,585	\$5,676,913	\$7,198,637
	57,981,611	21,350,625	14,359,493	11,551,878	5,669,738
	(53,962,517)	(21,126,168)	(14,353,209)	(10,316,746)	(4,101,837)
	\$24,634,945	\$24,660,731	\$6,215,868	\$6,912,045	\$8,766,537
Fiscal Year 2023 Beginning Fund Balance Revenues Expenditures Ending Fund Balance	\$24,634,945	\$24,660,731	\$6,215,868	\$6,912,045	\$8,766,537
	69,447,016	57,981,794	16,110,482	12,821,877	8,440,167
	(65,553,598)	(70,306,681)	(15,096,714)	(13,230,688)	(<u>5,885,579)</u>
	\$28,528,364	\$12,335,844	\$7,229,636	\$6,503,234	\$11,321,125

FY 2024 Fund Balance Analysis

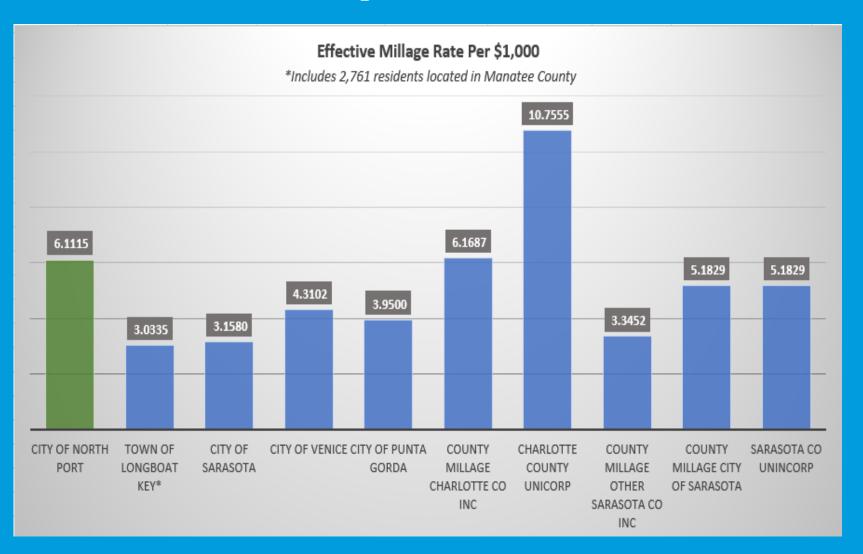
Major Operating Fund Balance Analysis	General Fund	Road & Drainage District	Fire Rescue District	Solid Waste District	Building Fund
Fiscal Year 2024					
Beginning Fund Balance	\$28,528,364	\$12,335,844	\$7,229,636	\$6,503,234	\$11,321,125
Budgeted (Use) or Reserve of Fund Balance	367,730	1,195,200	1,081,710	(1,139,150)	(1,497,120)
Committed Fund Balance- Amendments, Reappropriated Projects and Encumbrances	(6,253,847)	(24,407,931)	(4,277,410)	(448,000)	(2,758,786)
Emergency & Disaster Reserve (20%)	(14,892,518)	(4,892,474)	(3,219,104)	(2,962,670)	(1,686,234)
Projected "Available" Fund Balance	\$7,749,729	\$(15,769,361)	\$814,832	\$1,953,414	\$5,378,985

General Fund Ad Valorem Assumptions

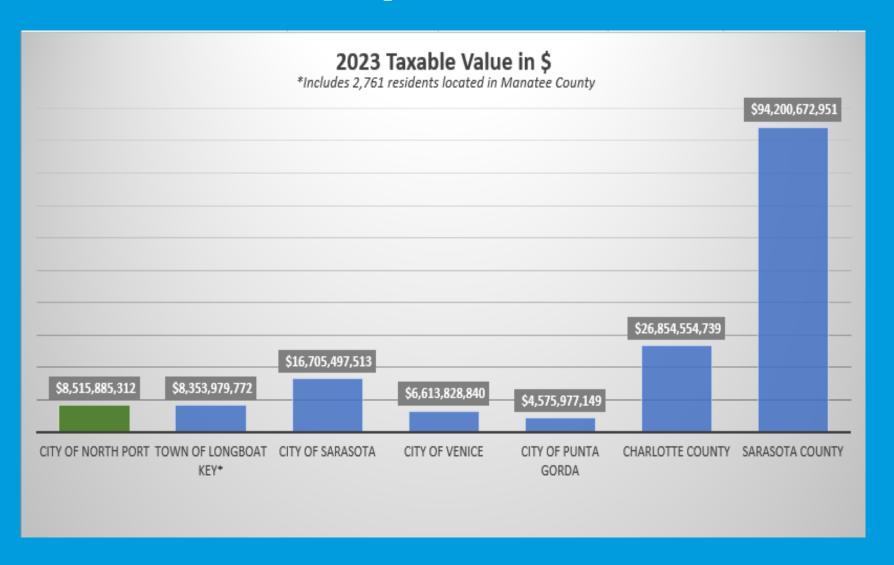


- Taxable value estimated increase of 7.5%
- Budget ad valorem revenue at 96.5% collection rate
- These assumptions will bring in an additional \$2,321,560 at the same millage rate of 3.7667

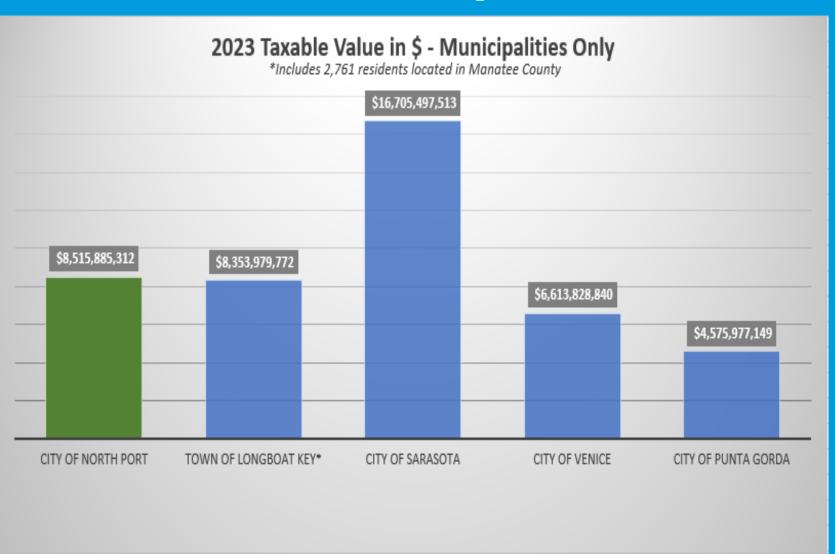
Local Municipalities & Counties



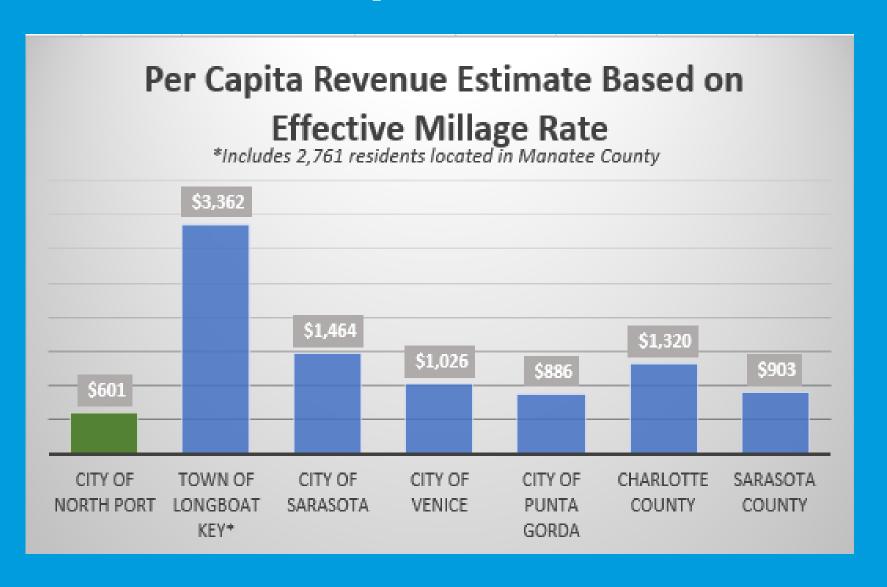
Local Municipalities & Counties



Local Municipalities



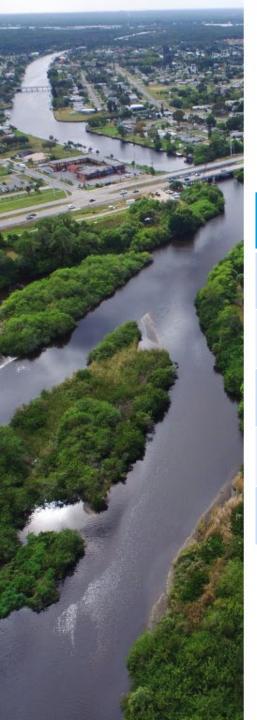
Local Municipalities & Counties





All Funds

- ✓ Utilize a factor of 3.5% salary growth of existing level of service and personnel.
- ✓ Contracts for PBA and IAFF will be negotiated this year.
- ✓ AFSCME will be budgeted same as non union employees.
- ✓ Salary growth of 2.50% for cost of living adjustment for existing level of service and personnel (PBA, AFSCME and general employees
- ✓ Cost impacts associated with capital projects
 - ✓ Ongoing staffing and operating costs
 - ✓ Maintenance



General Fund Changes 2024-2025

	Estimate
Merit and Union Increases to Salaries	\$1,873,700
CPI Adjustment of 2.5%	\$965,300
Health Insurance	\$580,100
Operating Costs Inflationary Increase	\$1,997,800
Total	\$5,416,900

Defining Commission Priorities







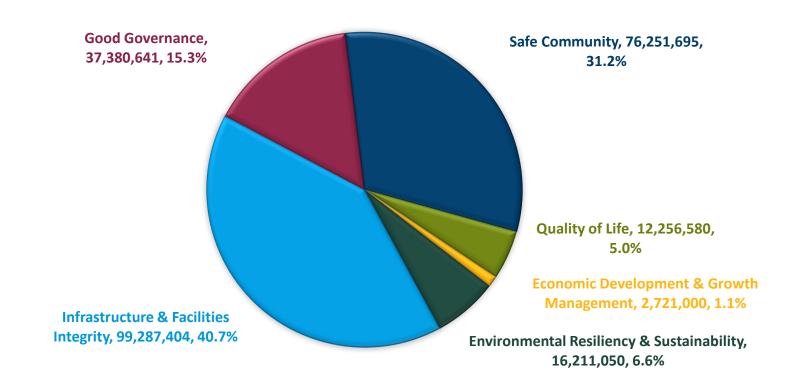




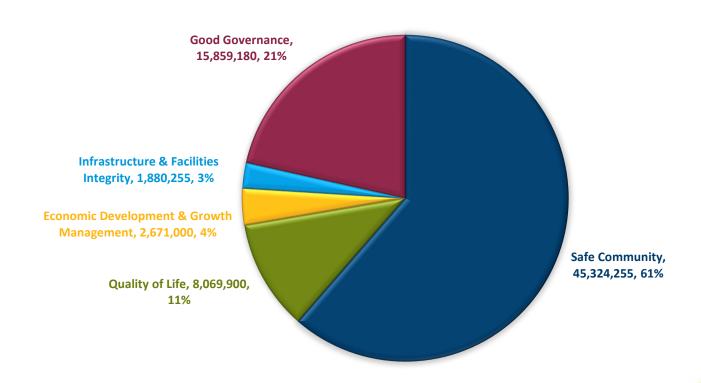




FY 2024 Adopted Budget by Pillar All Funds



FY 2024 Adopted Budget by Pillar General Fund





City Manager's Considerations

- Low New Employee Requests
- Incremental Millage Rate Increase
- New Enterprise Resource Planning (ERP) System
- New Police Headquarters
 - Capital Improvement Project (CIP) Rearrangement
 - Surtax Project List Rearrangement
- Resilient SRQ Grant Infrastructure Program
 - Water Control Structures
- Financial Support to Community Projects
 - New YMCA Building on King Plastics' Property
 - Suncoast Technical College Expansion (Phase 3)

